



CSCP

CROYDON SAFEGUARDING
CHILDREN PARTNERSHIP

PARTNERSHIP ARRANGEMENT

2025/27

Contents

| | |
|--|----|
| Introduction | 3 |
| Our Shared Values | 4 |
| Accountability | 4 |
| Lead Safeguarding Partners (LSPs) | 5 |
| Delegated Safeguarding Partners (DSPs)..... | 5 |
| Independent Scrutiny..... | 5 |
| Relevant Agencies | 6 |
| Key Components of the Safeguarding Arrangements..... | 6 |
| Funding | 6 |
| Information Sharing | 6 |
| Multi-Agency Training & Audits | 7 |
| Safeguarding Practice Reviews | 7 |
| Escalation & Whistle Blowing | 7 |
| Local Threshold | 7 |
| Voice of Children & Families..... | 7 |
| Reporting..... | 7 |
| The Framework | 8 |
| What Is Required? | 8 |
| Meetings | 10 |
| Bi-Annual Network Meeting..... | 10 |
| The CSCP Executive Meeting..... | 10 |
| The Review Group Meeting | 11 |
| The Quality Assurance Group Meeting | 11 |
| The Editorial Group Meeting..... | 12 |
| Standing Items..... | 12 |
| Annual Meeting Schedule: | 14 |
| Business Support | 14 |
| Business Plan..... | 15 |
| Access to Learning, Advice, Support | 15 |
| Responsibilities & Accountabilities..... | 16 |
| Appendix A: CSCP Member List..... | 18 |
| Glossary..... | 21 |

Introduction

Local Safeguarding Children Partnerships (LSCPs) evolved from Local Safeguarding Children Boards (LSCBs) following the [Wood Review](#). The LSCP for Croydon is *The Croydon Safeguarding Children Partnership* (CSCP). All LSCPs now follow [Working Together to Safeguard Children 2023 \(WT 2023\)](#) - statutory guidance on multi-agency working to help, protect and promote the welfare of children. It requires all LSCPs to set out their local arrangements for how they will comply with Working Together to Safeguard Children 2023. This document is the CSCPs Multi-Agency Safeguarding Arrangements (*the arrangements*). It relates to activity in the London Borough of Croydon (LBC) or for children who are Looked After by Croydon, placed in another area

The purpose of multi-agency safeguarding arrangements is to ensure that, at a local level, organisations and agencies are clear about how they will work together to safeguard children and promote their welfare. This means:

- There is a clear, shared vision for how to improve outcomes for children locally across all levels of need and all types of harm
- When a child is identified as suffering or likely to suffer significant harm there is a prompt, appropriate and effective response to ensure the protection and support of the child
- Organisations and agencies are challenged appropriately, effectively holding one another to account
- The voice of children and families combined with the knowledge of experienced practitioners and insights from data, provides a greater understanding of the areas of strength and/or improvement within arrangements and practice
- Information is sought, analysed, shared, and broken down by protected characteristics to facilitate more accurate and timely decision-making for children and families, and to understand outcomes for different communities of children
- Effective collection, sharing and analysis of data, enables early identification of new safeguarding risks, issues, emerging threats, and joined-up responses across relevant agencies
- Senior leaders promote and embed a learning culture which supports local services to become more reflective and implement changes to practice
- Senior leaders have a good knowledge and understanding about the quality of local practice and its impact on children and families

Our Shared Values

All CSCP members model and promote the following shared values. The CSCP Business plan seeks evidence of how the partnership attains these values:



Outcomes Focused Working collaboratively with families, communities and professionals to create opportunities that empower children to reach their full potential



Voice of the Child We actively seek children's perspectives and champion their use in improving safeguarding practice



Trauma Informed Trauma Informed practice is the foundation of effective safeguarding



Ownership & Commitment We each value accountability and reliability and we each commit to delivering high quality actions and tasks on time.



Equitable Practice Culturally competent with a commitment to equity across all protected characteristics.



Holding To Account Respectful challenge or enquiry of all agencies to ensure accountability and transparency

Accountability

The Safeguarding partners are defined in legislation as follows:

Safeguarding partners

A statutory safeguarding partner in relation to a local authority area in England is defined under the Children Act 2004 (as amended by the Children and Social Work Act, 2017) as:

- (a) the local authority
- (b) an integrated care board for an area any part of which falls within the local authority area
- (c) the chief officer of police for an area any part of which falls within the local authority area

Lead Safeguarding Partners (LSPs)

The representation is defined in WT 2023 as:

- Chief Executive of the Local Authorities
- Chief Executive of the Integrated Care Board (ICB)
- Chief Officer of the Police Force

In Croydon the LSPs are named as:

- **Katherine Kerswell** - Chief Executive, Croydon Council
- **Katie Fisher** – Chief Executive, SW London ICB
- **Nick Blackburn** – Borough Commander, Metropolitan Police

Delegated Safeguarding Partners (DSPs)

The representation is defined in WT 2023 as: sufficiently senior to be able to speak with authority, take decisions on behalf of the LSP and hold their sectors to account.

In Croydon the DSPs are named as:

- **Stuart Collins** – Corporate Director for Children, Young People and Education, Croydon Council
- **June Okochi** – Director of Quality SW London ICB
- **Lewis Collins** – Detective Superintendent, Metropolitan Police
- **Shelley Davies** – Director of Education, Croydon Council

For Health and Police, these appointments are deviations from the statutory requirements of WT 2023 as they are not the prescribed roles. However, this model has been adopted in line with common practice across London to enable more direct local engagement, improve operational responsiveness, and ensure representation from individuals with day-to-day oversight of safeguarding practice. This approach has been agreed by all three LSPs, and appropriate governance oversight is in place to monitor and manage any associated risks.

All three LSPs have equal and joint responsibility for local safeguarding arrangements.

Independent Scrutiny

LSPs are responsible for ensuring that there are arrangements for effective independent scrutiny in place for their local area. In Croydon this is achieved by:

- An Independent Scrutineer (Keith Makin) who attends most CSCP meetings, is a member of the CSCP Executive Group and chairs any Rapid Reviews.
- A Young Scrutineer (Deshawn Sterling) who attends some CSCP Meetings and is a member of the CSCP Executive Group.
- Peer reviews and independent reviews agreed by the DSPs as required
- Engagement with inspection systems such as ILACS, HMIC, CQC and JTAI. Findings from these inspections are systematically reviewed and considered by the CSCP

Executive Group, and where relevant, used to inform updates to the Business Plan, priorities for Quality Assurance activity, and areas for multi-agency learning.

- Engagement with Council Scrutiny and Cabinet process

Relevant Agencies

The CSCP is committed to working with a broad range of stakeholders who work with or impact the lives of children in Croydon. The terms of reference for each meeting defines who the relevant members are, and we are refining our arrangements to ensure that Education representatives and representatives from the Voluntary and Charity Sectors are directly involved where appropriate.

There are no youth custody premises in Croydon, (save for the police station), however there are a number of residential homes who will be required to engage with the CSCP on a more formal basis. This work will form part of the Business Plan for 2025-27.

CSCP members/agencies agree to contribute to and engage fully and effectively in the work of the CSCP and/or the subgroups as detailed in the Shared Values section (page 4).

Key Components of the Safeguarding Arrangements

WT 2023 specifies certain sections which must be covered as part of the new arrangements. The following paragraphs set out how Croydon intends to approach each section.

Funding

The LSPs should agree on the level of funding needed to deliver the multi-agency safeguarding arrangements. Funding contributions from the statutory safeguarding partners should be equitable. In Croydon the Local Authority continue to provide a disproportional contribution (around 70%) which is being challenged. Funding is set via the CSCP Executive Group by November each year.

Information Sharing

The CSCP is signed up to and references the [London Multi-Agency Safeguarding Data Sharing Agreement](#) and also promotes the [DfE Information Sharing Advice](#).

The CSCP has also produced its own [briefing](#) to support succinct understanding of best practice relating to information sharing. All agencies are expected to be familiar with the principles and work together to challenge poor information sharing practice and raise awareness of how good information sharing can significantly impact on better outcomes for children.

Some of the data we will share relates to data and intelligence to evidence the effectiveness of how agencies work together to safeguard children. This data is reviewed by multi-agency professionals as part of the quality assurance process. This is covered in more detail in the section about the Quality Assurance Group.

Multi-Agency Training & Audits

The CSCP offers multi-agency training via its website. Training is commissioned and agreed based on multi-agency discussions in the Editorial Group. Where appropriate the CSCP also promotes training offered or delivered by other organisations such as the London Safeguarding Children Partnership. Monthly Newsletters ensure the offer is well promoted. This is covered in more detail in the section about the Editorial Group.

Audits are an important tool to evidence the effectiveness of safeguarding arrangements. Agencies are required to share learning from their own agency activity via a monthly partner update form. Multi-agency audits are co-ordinated in response to recommendations from reviews or to evidence/understand current practice to influence continued improvement in multi-agency working together. This is covered in more detail in the section about the Quality Assurance Group.

Safeguarding Practice Reviews

The CSCP has a robust process for ensuring reviews are carried out when required. This process goes over and above the statutory process when the threshold is met for a serious incident notification to include 'cases of concern'. All reviews feed into a learning loop to the Editorial Group who ensure the learning from Croydon reviews and national reviews are shared and embedded. This is covered in more detail in the section about the Review Group.

Escalation & Whistle Blowing

The [CSCP Escalation & Resolution Policy](#) is the first step in the review process. Details are published on the website.

Local Threshold

The CSCP has adopted the [Pan-London Threshold Guidance](#). This was after consultation with multi-agency partners and supports greater consistency, particularly when working with larger organisations who work across more than the London Borough of Croydon.

Voice of Children & Families

Two young scrutineers were appointed to the CSCP in August 2024. They are specifically tasked with supporting the CSCP hearing and responding to the voice of children and families to improve outcomes for all children in Croydon.

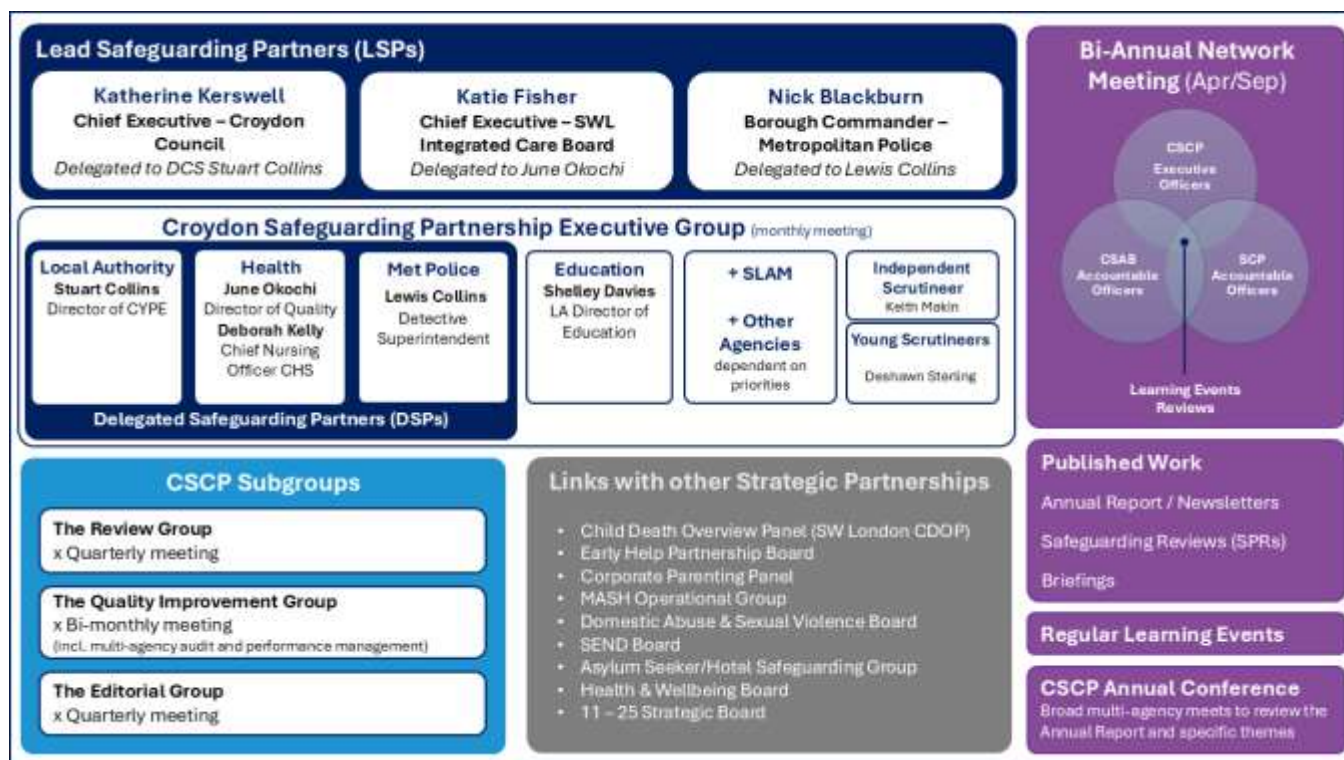
The CSCP utilises other partner activity to support these aims too. For example: [The Public Health Schools Survey](#).

Reporting

The CSCP publishes these arrangements on the CSCP website and there are quarterly reports which provide line of sight from direct practice (via briefings and learning events) through to the DSPs and LSPs (via the CSCP Executive Meetings and the Network Meeting). An annual report is published on the CSCP website in September each year.

The Framework

The CSCP is the collective name for all the agencies working within the framework agreed by the LSPs. This graphic shows the connected spaces. The CSCP managed meetings are described in more detail below:



What Is Required?

Paragraph 64 of WT 2023 sets out what activities and assurance is required as follows:

The DSPs should ensure that, with the support of, the business management and independent scrutiny function the following activities and assurance will be delivered:

1. Oversee and be responsible for the analysis, intelligence, and timely collection of data to support functions, such as:
 - a) Getting an accurate local picture of how effectively services are being delivered through regular communication across relevant agencies.
 - b) Advising the statutory safeguarding partners of the key challenges and emerging priorities.
 - c) coordinating the joint multi-agency strategic plan, ensuring that statutory safeguarding partners and their delegates feed into and own the plan in the local area.
 - d) Overseeing the quality of practice and local outcomes for children and families.

2. Review and promote consistent understanding and application of referral and intervention thresholds across agencies so that the right children receive the right support at the right time.
3. Coordinate the views of children, and families about the services they receive and feed key learning, issues, and good practice to the LSCP.
4. Support effective engagement with relevant agencies in their local area so that they understand their roles and responsibilities, which includes strengthening the input from education providers at operational and strategic level decision-making.
5. Use learning from local practice and serious incident notifications to prompt reflection and analysis of where improvements need to be secured, and action taken.
6. Strengthen system conditions for effective multi-agency child protection work.
7. Chair, attend or be reported to on regular multi-agency operational meetings and subgroups, to ensure common threads across the arrangements. Partnerships should decide the regularity of meetings at both a LSP and DSP level.

The CSCP Executive ensures the above is achieved by providing following is available to partnership agencies:

- ✓ a framework of meetings
- ✓ a business plan
- ✓ activities and access to learning
- ✓ advice, guidance and support to enable partners to work independently and collectively to safeguard children and young people

The CSCP Executive has a duty to examine and scrutinise those safeguarding arrangements to ensure they are robust and that organisations are held to account. This is achieved by receiving a quarterly report covering the work of the CSCP and the progress against the business plan.

The 3 groups shown below, create the necessary structure to enable both a repository of evidence, but more importantly the opportunity for vibrant, meaningful multi-agency examination of that evidence and the flexibility to react to emerging themes with a focus on better outcomes for children.

Meetings

| | Focus | Outcomes | Accountability | Evaluation |
|-----------------------------|--|--|--|---------------|
| The Review Group | <ul style="list-style-type: none"> Safeguarding Practice Reviews (SPR) Case of Concern (COC) Rapid reviews (RR) Escalations | SPR reports 7-minute briefings Monthly summary | Independent Scrutineers Voice of the Child Quarterly Report Business Plan | Annual Report |
| The Quality Assurance Group | <ul style="list-style-type: none"> Section 11 Dataset & Audit Activity MASA Assurance MASH Ops Oversight | Assurance report Datasets Audit report | | |
| The Editorial Group | <ul style="list-style-type: none"> Learning content creation Briefings Focus events Quality control Guidance revision | Training analysis Training resources Practice guidance Training commissions | | |

CSCP Meetings are convened as follows:

Bi-Annual Network Meeting

Key Focus: The space where the 3 partnerships with a safeguarding focus convene to review crosscutting themes alongside partnership training initiatives and current traction on business plans, including the Mayors Business Plan. The TORs are available on the CSCP website.

Meets: 2 meetings each business year, attended by the following representatives:

- The CSCP Executive Officers (including Education and the Independent Scrutineers)
- The CSAB Accountable Officers (Including the Chair of the CSAB)
- The Safer Croydon Partnership Accountable Officers (including the Chair of the SCP)

Members identify and agree appropriate Network action. The relevant business managers will take turns in co-ordinating each meeting and arrange for the agenda to be approved no later than 2 weeks before the meeting is held. Consideration will be given for the Mayor and/or lead member for children to attend to observe. Each Executive/Accountable Officer will present a summary of the meeting to their senior leadership team to ensure appropriate knowledge and oversight from the highest level of governance.

The CSCP Executive Meeting

Key Focus: The space where the DSPs convene with other senior partners to discharge their duty on behalf of the LPS to make arrangements to work together to safeguard and promote the welfare of children. The TOR are available on the CSCP website.

Meets: every other month, however this is under review with an aim to move to a quarterly pattern. Meets in person at BWH however other venues should be considered. Chaired by DCP as per rota (Detective Superintendent Met Police).

The Review Group Meeting

Previously known as the Safeguarding Practice Review Group (SPRG), the name change reflects the wider types of review we consider as well as being more obvious about the focus of the meeting. The TOR are available on the CSCP website.

Key Focus: The agreement, co-ordination and analysis of safeguarding reviews including Case of Concerns, Rapid Reviews and Local Child Safeguarding Practice Reviews. The output is passed to the Editorial Group to create learning resources for the benefit of all professionals working with children and families.

Meet: The group, chaired by Dr. Shade Alu (Designated Doctor for Safeguarding Children), will meet quarterly unless an additional meeting is needed, typically for a Rapid Review (RR) or Local Child Safeguarding Practice Review (LCSPR). Meetings should preferably be in person unless it's a Rapid Review, which may be held via MS Teams. Locations will be agreed upon in advance, utilising CSCP Member venues where possible. An interim meeting may be scheduled to focus on group projects but is not mandatory unless required.

The Quality Assurance Group Meeting

Previously known as the Quality Improvement Group (QIG) the name change places more focus on the intention of this group and to move away from acronyms. The TOR are available on the CSCP website.

Key Focus: Progression of the business plan via the collection, presentation, scrutiny and analysis of data and audits to evidence the quality of safeguarding arrangements for children in Croydon. The detail of how these are achieved is set out in the TORs.

Meets: every other month unless one of the panels need to convene on a task and finish basis. This meeting will be hybrid, but with the expectation that partners will attend in person unless this is not possible.

- **The Audit Panel:** The QA Group representatives from Police, Health (including SLAM/CAMHS) LA, Education and any other agency identified for a specific audit will convene to agree the audit subjects and TORs.
- **The Safeguarding Assurance Panel:** The QA Group representatives who agree to engage in a specific activity to test safeguarding assurance (eg: a learning walk, a site visit, a challenge event). Full details as per the QA Group TOR.
- **The Dataset Panel:** The QA group representatives have a duty to provide data and convene to scrutinise the data, on the following dates:
 - Q1: provide data by the end of July (convene in August)
 - Q2: provide data by the end of October (convene in November)
 - Q3: provide data by the end of January (convene in February)
 - Q4: provide data by the end of April (convene in May)

The final dataset and data challenges will be included in next QA Group meeting.

This group may create Task & Finish or Priority Groups, who will report to the QA Group to tackle emerging issues or specific pieces of work not able to be held within scheduled meetings.

The Editorial Group Meeting

Previously known as the Learning & Improvement Group (LIG). The new name reflects a change of focus for this group to meet both the requirements of WT 2023 and to enable the right professionals to collaborate in this space for a shared aim. The TOR are available on the CSCP website.

Key Focus: production of quality learning resources, briefings, policy refreshes and curating the annual conference. With the implementation of PHEW we now have a platform to create our own learning resources (including e-learning courses) in a way which was not previously possible. This group also ensures the learning content on PHEW reflects the themes and issues from local and national reviews. The data/feedback from the learning program, including delegate attendance will be provided to the QA Group (Dataset Panel) for scrutiny and actions.

Meets: quarterly on MS Teams, unless a project requires an in person or specific meeting. A meeting will be diarised for 1 hour each month to protect time for projects for this group. There is no requirement for this group to meet at this time, however it can be used to meet if required.

Standing Items

Every meeting has some common features:

Open agenda setting: all CSCP Members of that group are able to join the MS Teams agenda setting session approximately 2 weeks ahead of each meeting. There is no requirement to do so, (email suggestions at any time are also welcomed) but it has proved useful to enable a wider partnership to focus on forward planned items. The Chair is always expected to attend agenda setting.

Partner Update Forms/Actions from previous meetings: will be completed by each CSCP Member and returned to cscp@croydon.gov.uk no later than 7 days before the meeting date. To include a "good practice" example and/or an example of how the agency is meeting the shared values. One of each will be selected by the Chair to be discussed in more detail.

Business Plan/Schedule/Summary Review/Newsletter links: these will always form part of the bundle and provide a forward plan of activity to be noted by each CSCP Member for attention as required. (Safeguarding assurance presentation dates for each agency are scheduled here).

Child in the room item: a short clip, focus or quote to centre the meeting on children. The Young Scrutineers will be tasked with creating this content; however, all agencies are encouraged to share insightful content suitable for this item.

What difference have we made item: a chance to reflect on today's meeting and capture what impact it has had and how aligned it was with the shared values.

Minutes & Actions: there is an intention to use AI to help create minutes and actions that can be shared in almost real time at the end of meetings to support more timely completion of actions as well as “spaces” to have conversations relevant to these meeting. This requires more reliable technology before this is possible. The use of a central, visible calendar will also be explored. In the meantime, each Chair will ask the minute taker to summarise the actions as part of the agenda.

The CSCP acknowledges the potential future use of AI to support real-time minute-taking and action tracking. To ensure this aligns with data protection and confidentiality requirements, any AI tools used will be compliant with GDPR, securely managed within approved systems, and subject to oversight by the meeting chair. This will maintain the integrity of safeguarding discussions while improving efficiency.

Risk Log: One overarching risk log will provide oversight of risks. Reviewed in QA Group and Exec.

Partner Engagement: The TORs for each group have more detail however there is an assumption that:

- Any papers required for the meeting, must have been submitted by the relevant agency to meet published deadlines (usually 7 working days before a meeting).
- Late papers will not be tabled and may result in the agency being escalated to the CSCP Exec for non-compliance.
- All papers will be collated and sent by the CSCP Business Team a minimum of 5 working days before the meeting.
- CSCP Members will read the papers and prepare any questions/suggestions ahead of the meeting.
- CSCP Members will commit to starting actions/tasks within 7 days of a meeting and seek support of the CSCP Business Team if required.
- Proxy representatives must have the knowledge and seniority to engage in the meeting.
- If hybrid or MS Teams, cameras will be on for the duration of the meeting.
- Data will be collected about attendance/engagement which will be examined in the dataset meeting to support evidence of the effectiveness of the partnership.
- CSCP Members will model the standards and expectations in the new arrangements and encourage their agency professionals to do the same.
- CSCP Members will utilise the meeting bundle/resources to proactively promote key safeguarding messages and influence practice within their agency (appropriately anonymised) and use the partner update forms to feedback what impact this has had.

Annual Meeting Schedule:

| Date | Meeting | Activity | Format | Duration | Chair |
|------|------------------------|-------------------------|-----------|----------|--------------------|
| Jan | QA Group | Q2 Data/Q3 Report | Hybrid | 2 hours | Julie Daley |
| | Editorial Group | Learning reviews | MS Teams | 2 hours | Elspeth Millington |
| Feb | Executive Group | Agree Business Plan | In Person | 2 hours | DCP as per rota |
| | Scrutiny | Joint CSAB/CSP/CSCP | In Person | TBA | |
| Mar | QA Group | Q3 Data/Q4 Report | Hybrid | 2 hours | Julie Daley |
| | Review Group | | In Person | 2 hours | Dr. Shade Alu |
| Apr | Executive Group | Q4 Report/Chairs Review | In Person | 2 hours | DCP as per rota |
| | Editorial Group | KPI targets for year | MS Teams | 2 hours | Elspeth Millington |
| | Cabinet | Joint CSAB/CSP/CSCP | In Person | TBA | |
| May | QA Group | Q4 Data | Hybrid | 2 hours | Julie Daley |
| | Network Meeting | Cross cutting themes | In Person | 2 hours | Rotates |
| Jun | Executive Group | Q1 Report | In Person | 2 hours | DCP as per rota |
| | Review Group | | In Person | 2 hours | Dr. Shade Alu |
| Jul | QA Group | Q1 Report/SG Assurance | Hybrid | 2 hours | Julie Daley |
| | Editorial Group | Annual Report | MS Teams | 2 hours | Elspeth Millington |
| Aug | Executive Group | Agree Annual Report | In Person | 2 hours | DCP as per rota |
| Sep | QA Group | Q1 Data/Q2 Report | Hybrid | 2 hours | Julie Daley |
| | Review Group | | In Person | 2 hours | Dr. Shade Alu |
| Oct | Executive Group | Q2 Report | In Person | 2 hours | DCP as per rota |
| | Editorial Group | Learning reviews | MS Teams | 2 hours | Elspeth Millington |
| | Annual Conference | | In Person | 1 day | - |
| Nov | QA Group | Business Plan/QA Impact | Hybrid | 2 hours | Julie Daley |
| | Network Meeting | | In Person | 2 hours | Rotates |
| Dec | Executive Group | Business Plan/QA Impact | In Person | 2 hours | DCP as per rota |
| | Review Group | | In Person | 2 hours | Dr. Shade Alu |

Business Support

The CSCP Business Support Team will:

- Co-ordinate meetings as per the schedule above
- Co-ordinate the agenda setting meetings
- Circulate pre-meeting reading bundle at least 5 working days before the meeting
- Produce minutes within 5 working days to the chair of the meeting, who will amend/approve within a further 5 working days.
- Circulate the minutes, action log and any other relevant documents
- Advise deadlines are approaching to ensure timely completion of actions

Business Plan

The Annual Business Plan cycle runs from April-March for 2 years. It consists of projects, each influenced by statutory duties, previous themes, priorities of the CSCP Executives and the national picture.

Projects will be allocated to subgroups, including but not limited to, existing multi-agency forums such as the QA Group, the Editorial Group, the Review Group and those listed on the structure chart on page 6. Where necessary and agreed by the Partnerships Executive, a separate, time limited CSCP Priority Group will be convened.

Each project will have clear outcome-focussed objectives with specified timescales, associated activities, an accountable lead officer, milestones, and outcome measures. Crucially, each project will have a voice of the child (VOC) element to evidence the attention and impact of their experiences.

Progress of projects will be formally quality assured for effectiveness, traction and timeliness. Impact will be evaluated. Findings will be reported in a regular progress report to Exec and summarised in the Annual Report.

Access to Learning, Advice, Support

The CSCP has a website, a regular newsletter, and a Learning Management System (PHEW). All promote the training available to any professional working in Croydon. Many courses can also be accessed by the general public living in Croydon who might want to increase their safeguarding awareness.

The CSCP website hosts a number of tools, guidance and links to specialist areas. This includes the CSCP Thresholds Document, the Local Assessment Guidance and the London Multi-Agency Safeguarding Data Sharing Agreement.

When appropriate additional learning events are also held to promote the learning from Rapid Reviews, Safeguarding Practice Reviews or National Learning.

Responsibilities & Accountabilities

CSCP Membership is a **core responsibility** of the role of the person nominated by their agency. It is **not an additional responsibility**, agencies must ensure the person nominated has capacity to engage as follows:

Partner agencies:

- must contribute to and engage fully and effectively in the work of the CSCP and/or the subgroups, including chairing subgroups or other meetings as nominated by the CSCP, including committing to agreed deadlines.
- must ensure strategic safeguarding issues are promptly brought to the attention of the CSCP
- should support the work of the CSCP outside of CSCP meetings and ensure they report to the CSCP how they promote the safeguarding and welfare of children and young people.
- must contribute to and engage fully and effectively in the work of the CSCP and/or the subgroups, including chairing subgroups or other meetings as nominated by the CSCP, including committing to agreed deadlines.
- must ensure strategic safeguarding issues are promptly brought to the attention of the CSCP.
- should support the work of the CSCP outside of CSCP meetings and ensure they report to the CSCP how they promote the safeguarding and welfare of children and young people
- should ensure that CSCP representation covers both strategic and professional expertise and responsibilities (this may be through one or more person)
- agree to ensure protected time to commit to CSCP business within and outside meetings.
- accept and agree to provide financial or other resources if agreed by the CSCP to support the work of CSCP in line with WT 2023.
- agree to ensure that there is liaison and feedback between the agency representative and front-line staff of the agency in respect of the work of the CSCP
- to provide data for the CSCP quarterly dataset in a timely manner. (End of the month following the Quarter ie: Jul/Oct/Jan/Apr)
- are accountable for ensuring their agency has completed its Section 11 safeguarding audit on an annual basis and engage with the CSCP QA process which is the mechanism for evidencing compliance & quality. Concerns or mitigation to be reported to the CSCP where there may be additional scrutiny.

- to release resources to enable the CSCP to undertake its programme of audits.
- to commit to ensuring their staff access relevant in-house and multi-agency safeguarding training and provide data on the impact of training.
- to contribute to the publication of the CSCP Annual Report
- appreciate and adhere to the strict confidentiality of the content of meetings and only share relevant and agreed information outside of the meeting when expressly requested to do so.

Where interdependencies with other groups or workstreams exist, members will cross communicate and update other groups/workstreams and the CSCP as appropriate.

Where a Partner Agency's representative cannot attend the CSCP meeting, then an appropriate nominated representative from the agency should attend on their behalf.

- If an agency is not represented at two consecutive CSCP meetings, a letter will be written to the Chief Executive of the organisation by the CSCP Independent Scrutineer to ensure any capacity issues are understood and resolved.

In addition, where a CSCP representative is acting on behalf of a group or professional forum (eg: voluntary sector, schools) the identified representative should:

- Be nominated by their sector (wherever possible)
- Publicise their name and contact details to their network and offer to raise issues to the CSCP on behalf of practitioners, groups and forums, and
- Ensure effective communication across their sector in order that the wider view of that network informs the CSCP.

WT 2023 states:

When identified by the LSPs as a relevant agency, an organisation must act in accordance with local safeguarding arrangements. As part of this, the organisation should:

- have a clear understanding of its responsibilities in relation to safeguarding children locally, and how it will discharge them
- co-operate with safeguarding partners to improve, implement, and monitor effectiveness of the local safeguarding arrangements
- share information and data about safeguarding issues and concerns affecting the children involved their organisation to contribute to local priorities
- ensure local multi-agency safeguarding arrangements are fully understood, and rigorously applied within their organisation

Appendix A: CSCP Member List

| Title/Role | Interdependencies to other groups | Specific Engagement Tasks |
|---|--|---|
| CSCP Independent Scrutineer | <ul style="list-style-type: none"> • Councilors /Mayor • Corporate Directors | Chair of Rapid Reviews. Attend Exec – To provide Independent Scrutiny of the Safeguarding Arrangements and updates on independent scrutiny in other areas of CSCP work |
| CSCP Executive – (Croydon Council) Corporate Director Children, Young People and Education (Croydon Council) | <ul style="list-style-type: none"> • Children's Performance/Corporate Directors • Corporate Parenting Board • Councilors/Mayor | Statutory Partner - LA Exec Member & Chair |
| CSCP Executive - Health SWL ICB (Croydon) Chief Nursing Officer (CUH) Designated Doctor for Safeguarding | <ul style="list-style-type: none"> • CSAB • HWB Board • SW London ICB • DASV | Statutory Partner - Health Exec Member DASV Chair |
| CSCP Executive – Police Det Superintendent Met Police | <ul style="list-style-type: none"> • CSAB • other LSCPs on BCU | Statutory Partner - Police Exec Member |
| CSCP Executive - Education Director of Education | <ul style="list-style-type: none"> • DSL • Education Forums • SEND Forums • Early Help Partnership Board | Exec Member - Education |
| Children Young People & Education HOS Access Support & Intervention Education Service QA & Safeguarding Youth Justice Board Learning & Development | <ul style="list-style-type: none"> • MASH Operational Group • QA & Safeguarding • Croydon Education Partnership • DSL & Head Techer Forums | QA/Editorial/Review |
| Housing (Croydon Council) Interim Director of Tenancy Services | <ul style="list-style-type: none"> • Asylum Seeker • Hotels Safeguarding Group | QA/Editorial/Review (currently co-opted to Exec) |

CSCP Arrangements 2025-27

| | | |
|---|--|---|
| Safer Croydon Partnership | <ul style="list-style-type: none"> • VRN • DASV/ FJC • Modern Slavery • MAPPA • MARAC • ASHG | Network Meeting QA Group |
| Commissioning (Croydon Council) | <ul style="list-style-type: none"> • Commissioned Services | QA Group |
| Safeguarding Adults Board Business Manager Independent Chair | <ul style="list-style-type: none"> • CSAB • SEND Board | Monthly catch up with CSCP Business Manager Network Meeting Network Meeting |
| Health Croydon (ICB) Designated Nurse for Safeguarding Children Designated Doctor for Safeguarding Children Named Nurse for Safeguarding Children Named Midwife for Safeguarding Children | <ul style="list-style-type: none"> • Maternity • Health Visitors • VAWG • MASH Ops • CDOP • CSAB • SEND | QA/Editorial/Review |
| South London & Maudsley (SLAM) NHS Foundation Trust Trust Wide Named Nurse for Safeguarding Children and DA Lead | <ul style="list-style-type: none"> • CAMHS • DASV • VAWG • SEND • MASH OPs | QA/Editorial/Review Director of Quality currently co-opted to Exec |
| CAMHS Lead Child Protection Practitioner/Clinical Specialist | <ul style="list-style-type: none"> • SLaM • SEND | QA/Editorial/Review |
| Met. Police Service – Croydon Borough DCI – South Area | <ul style="list-style-type: none"> • CAP • GANGS • Modern Slavery • FJC / DASV • MARAC • MAPPA | QA/Editorial/Review |
| UK Visas and Immigration | <ul style="list-style-type: none"> • ASHG | |

CSCP Arrangements 2025-27

| | | |
|---|---|----------------------------|
| Croydon Schools & Colleges Croydon College Safeguarding Lead | • | QA/Review |
| Independent Schools & Colleges | • | |
| National Probation Service Head of Probation Delivery Unit (Croydon) | <ul style="list-style-type: none"> • MARAC • MAPPA | QA/Review |
| CAFCASS | <ul style="list-style-type: none"> • NPS • Corporate Parenting Board | |
| London Ambulance Service | • CSAB | Review Group when required |
| London Fire Brigade | • CSAB | Review Group when required |
| Substance Misuse Service | <ul style="list-style-type: none"> • Commissioners • MASH Ops | QA Group |
| Community BME Forum Croydon Voluntary Action Croydon Refugee Centre Asian Resource Centre | <ul style="list-style-type: none"> • Faith Groups • My Ends / CVA • SCP • VRN • ASHG | QA/Editorial/Review |
| Residential Homes for Children | • | |
| Lead Member for Children & Young People | <ul style="list-style-type: none"> • Mayor • Cabinet • DCS | |

Glossary

| Abbreviation | Definition |
|--------------|--|
| ASHG | Asylum Seekers / Hotels Safeguarding Group |
| BCU | Borough Command Unit |
| CAFCASS | Children and Family Court Advisory and Support Service |
| CAMHS | Child and Adolescent Mental health Services |
| CAP | Complex Adolescents Panel |
| CDOP | Child Death Overview Panel |
| CSAB | Croydon Safeguarding Adults Board |
| CSCP | Croydon Safeguarding Children Partnership |
| DASV | Domestic Abuse and Serious Violence |
| DCS | Director of Children's Services |
| EHPB | Early Help Partnership Board |
| FJC | Family Justice Centre |
| HWB | Health and Wellbeing Board |
| ICB | Integrated Care Board |
| LA | Local Authority |
| LBC | London Borough of Croydon |
| LCSPR | Local Child Safeguarding Practice Review |
| LSCP | Local Safeguarding Children Partnership |
| MAPPA | Multi-agency Public Protection Arrangements |
| MARAC | Multi-agency risk assessment conference |
| MASH | Multi-agency Safeguarding Hub |
| QA | Quality Assurance |
| SCP | Safer Croydon Partnership |
| SEND | Special Educational Needs and Disabilities |
| SLaM | South London and Maudsley (NHS Foundation Trust) |
| SPR | Safeguarding Practice Review |
| SWL | Southwest London |
| TOR | Terms of Reference |
| VRN | Violence Reduction Network |